



**Malaysian Iron & Steel Industry Federation**

Co. Reg. No. 76350P GST Reg. No. 001781899264

30 December 2025

**MEMBERS CIRCULAR  
(C25/2025)**

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Dear MISIF Members,

**RETIREMENT OF MISIF CHIEF EXECUTIVE OFFICER AND NEW APPOINTMENT**

The Malaysian Iron and Steel Industry Federation (MISIF) wishes to inform members that Ms Ng Mor Kiang will be retiring from her position as Chief Executive Officer with effect from 31 December 2025, following many years of dedicated service to the Federation.

MISIF records its sincere appreciation and gratitude to Ms Ng Mor Kiang for her commitment, leadership, and valuable contributions to the Federation and the iron and steel industry during her tenure.

The Federation is pleased to announce the appointment of Ms Tan Ai Joo as the new Chief Executive Officer of MISIF with effect from 1 January 2026. Ms Tan will assume responsibility for the day-to-day management and operations of the Federation and will work with the Council and members in carrying out MISIF's roles and functions.

MISIF looks forward to the continued support and cooperation of members during this transition.

Thank you.

Yours sincerely,



**Roshan M. Abdullah**  
MISIF President